

# Community Arrangements, Productive Systems, Scientific and Technological Inputs for Land Use and Forest Resources in Amazon

Wanderley Messias da Costa

University of São Paulo, Geography Department, São Paulo, São Paulo, Brazil

**Abstract** The main focus of this paper is the examination of the current trends in the Brazilian Amazon that is promoting significant changes in the standards of economic use involving some rain forest products. Overall, these new trends are demonstrating an extensive modernization of economic activities that affect specially the structure and dynamics of organized communities in this region. On the other hand, these trends also affect the linkage of these communities and their respective networks. In many cases, the type of region network is led by industrial companies. The research also indicates that the main sources of this new process are the market increase of products extracted in the Amazonian biodiversity and, besides this, both scale and level of processing. Finally, it approaches another strategic source of modernization, represented by a closer and effective participation of regional scientific research institutions in these new or 'emerging systems'.

**Keywords** Forest Products, Timber industry, Emerging systems, New technologies, Land use, Amazon

## 1. Introduction

This text has as its main basis a comprehensive research about the themes we develop in the ambit of Projeto Nacional (National Project) for the Development of the Amazon – “Challenges to the Amazon Project”, elaborated together with the Management Center of Strategic Studies (CGEE) in 2008, whose entirety (based on data, charts, graphics and maps) was published in 2009.

As a starting point, it is here presumed the general idea that two dominant tendencies persist and coexist as to the forms of work organization and production structures directly related to this modality of forestry resources use.

One of these forms relates to numerous and secular modalities of use of these resources by the traditional Amazonian populations, which are organized under the form of family and/or community work with various ranges of connections with the regional and national markets [1].

These typical systems of the regional Amazonian life are here denominated traditional extractivism.

The other, a more recent one, expresses through different forms an ample process of modernization of these activities, by means of which the communities tend to organize themselves in new modalities boosted by productive chains and respective networks led by the bio-industry. In our

approach, this connectivity between community organizations and bio-industrial enterprises is denominated 'emerging productive systems' (Costa, 2007) [2].

Despite the several common aspects regarding these two predominant systems, such as extractivism, the agro-extractivism, the small family production and/or the community organization, a tendency to sharpen the distinction between them has currently been observed; this process is related to the actual growing importance of the second kind of forestry exploration through the combined action of three main vectors.

The first is the enlargement and the growing sophistication of the consumption markets in relation to natural products in general, particularly the forestry products, and, especially, those coming from the Amazonian biodiversity.

The second is the incorporation of new technologies in all productive chains of these activities, a process which can be basically related to the greater connectivity between Science and Technology (S&T) and Research and Development (R & D) activities of these and other regions with those systems and, additionally, related to new consumption market demands expressed in various mechanisms of self-regulation which have been adopted for quality certification in general and, specifically, the environmental one.

The third is associated with more advanced production and integration modalities as well as with the logistics introduced by the big agro-industrial companies – the leading companies – which currently comprise the 'non-conventional' productive sectors and which have boosted the rapid modernization of forestry extractivism

\* Corresponding author:

wander@usp.br (Wanderley Messias da Costa)

Published online at <http://journal.sapub.org/re>

Copyright © 2012 Scientific & Academic Publishing. All Rights Reserve

(and also the agro-extractivism), the family production and the community organization (cooperatives of small producers), especially the bio-industrial systems regarding fruit growing in general, the guaraná production, dende, (non-forestry and forestry) and mainly processed and semi-processed raw material and input destined to phytocosmetic and phytopharmaceutical industries within and outside the region.

In order to differentiate the agro-industrial systems, the undertakings here considered as conventional are mainly the ones related to cattle-raising, timber exploration, mining and the cultivation of grains on a large scale (especially soya beans).

There are numerous technical documents, produced mainly in the ambit of the Ministry of the Environment /Brazilian Program of Molecular Ecology (MMA/PROBEM) and of the Social Bioamazonian Organization, which concern the potentialities and experiences of the economic use of the Amazonian biodiversity for these industrial segments.

## 2. Emerging Systems in the Use of Non-Timber Forestproducts

Recent surveys and studies have in general indicated the dynamism of these systems which, among other characteristics, combine processes of consolidation and expansion of the region and, at the same time, demonstrate other positive aspects (factors, stimuli or vectors) with the potential to promote varied changes in the production circuits and in the life quality of the population, like in the case of the revitalization process of some traditional rural areas of the region characterized by the predominance of the small family production (like in the northeast of Pará) and of riparian nuclei as those located in the lower and middle Amazon/Solimões river (Table 1).

They can also be considered an alternative that has been proven efficient to the utilization of deforested, degraded or

abandoned areas, especially those associated with the predatory exploration of timber resources or with the failure of great agriculture and animal husbandry enterprises, as, for instance, the various cases of those installed from the fifties, boosted by public policies of rapid acceleration of the region and mainly by tax incentives.

In addition, their various modalities of interaction with the (S&T) and (R & D) apparatuses have promoted group mobilizations, networks and research institutions (mainly from the region) and national and state funding agencies, concentrating their focus, most of all, on the general biotechnology applied to agriculture and the sustainable use of biodiversity (cases of genome projects of species or of the development of varieties more resistant to plagues, etc.) whose results contribute strongly to the productivity gains and to the elevation of quality patterns of processes and products in all the steps of the productive chains of these systems.

A vigorous growth process has been registered with diversification of groups and research networks in operation in the region involving various institutions, notably the ones led by the Brazilian Agricultural Research Corporation (EMBRAPA-Empresa Brasileira de Pesquisa Agropecuária), the Brazilian Institute of Amazonian Research (INPA - Instituto Nacional de Pesquisa da Amazônia.), the Federal University of the State of Pará (UFPA), and the Federal University of the State of Amazonas (UFAM). The above-mentioned genome project, for instance, was developed by a network of researchers created by the National Council for Scientific and Technological Development (CNPq-Conselho Nacional de Desenvolvimento Científico e Tecnológico) and led by a group from UFAM and INPA, which resulted in the genome sequencing of guaraná. Another similar project involving a partnership between EMBRAPA and Centre de Coopération Internationale en Recherche Agronomique pour le Développement (CIRAD, France) is currently dedicated to the genome sequencing of dende.

**Table 1.** Non-timber forestry products and the cultivation of dende in Amazon – 2007 (tons)

	Dendê	Guaraná	Açaí	Nut	Urucum	Fibers	Aromatic and medicinal plants	Copaiba oil
Acre	-	61	961	10,217	72	52	-	-
Amapá	-	-	1,160	917	-	-	-	-
Amazonas	183	1,156	1,172	9,165	82	9,131	-	443
Maranhão	-	-	9,441	-	143	142	957	-
Mato Grosso	-	290	-	473	94	-	-	27
Pará	1,031,004	31	88,547	5,291	1,473	267	12	25
Roraima	-	49	56	2,652	1,855	-	-	7
Roraima	-	-	-	91	-	-	-	-
Tocantins	-	-	3	-	-	1	-	-
Region	1,031,187	1,587	101,340	28,806	3,719	9,593	969	502
Brazil (total)	1,207,276	2,989	101,340	28,806	11,097	83,763	1,705	502

Source: Municipal Agricultural Research, Brazilian Institute of Geography and Statistics (IBGE), 2008

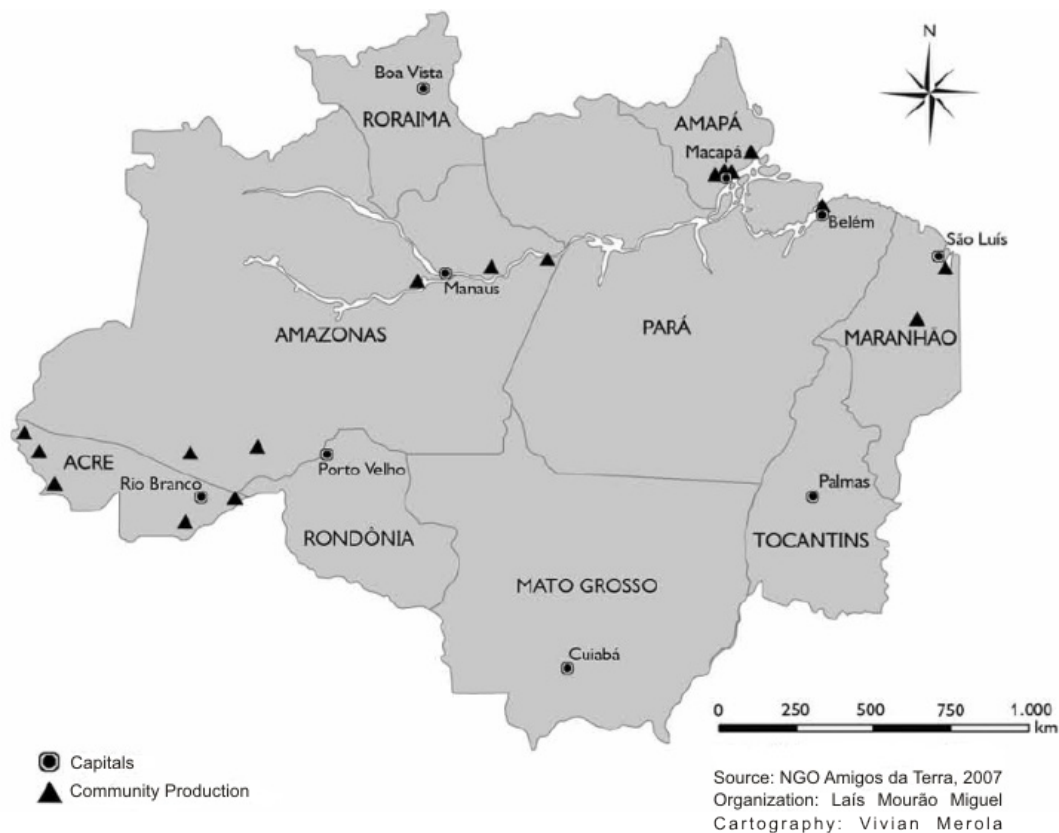
There are several other ongoing and completed researches, as those developed more than a decade ago by the researchers of the Chemistry Institute of UFPA and of the The State of Pará Emílio Goeldi Museum (MPEG), which have resulted in what we could call a 'chemical and biochemical inventory' of species of economic interest from the Amazonian Biodiversity, especially the aromatic plants that are well-known sources of essential oils used in the perfumery, cosmetic and medicine segments in general (Maia et. al., 2001)[3]. Also noteworthy are the contributions of the INPA researchers group which has been dedicating to numerous studies for years, aiming at identifying opportunities of economic exploration of plants for phytocosmetic and phytomedicinal use, as well as of native fruit plants for commercialized products in natura or industrially processed[4].

It is also important to highlight other kinds of impacts, such as the 'internalization' and consolidation of the diverse current mechanisms of quality certification for processes and products in the regional economy in general (not only in these systems), a trend which induces and introduces competitiveness demands and new paradigms in the productive process which, for this reason, represents a powerful modernizing vector, since it expresses in local and regional scales the technological patterns current in national and international markets.

One of the most expressive examples of these changes in progress is represented by the consolidation and expansion

of small industrial enterprises in these segments, particularly the ones dedicated to raw material production, inputs and other finished products in the phytocosmetic and (to a lesser extent) traditional phytoterapeutical sectors. The approval of the Basic Productive Process (BPP) (at the end of 2007) for the promising cosmetic segment in the ambit of the Manaus Industrial center is measured in the regulatory field that has the potential to boost the expansion process of the incipient bio-industrial center, specific for this activity. The introduction of new forms of community extractivism can be also noted, with the predominance of rural cooperatives, family agro-industrial micro-enterprises or association of small producers (as a new kind of extractivism) under different business structures. This process includes some recent experience involving rural settlement communities, connecting them with these productive structures in several ways. In other words, it is a new dynamic which has propitiated the constitution of production and commercialization networks, involving the arrangements that are better connected to the interior and the industrial enterprises of various sizes of the urban centers.

The expansion and distribution of new interior community arrangements and their growing relations with small, medium and large enterprises of nascent bio-industrial centers (mainly the ones in Manaus and Belém), which have chiefly dedicated to productive chains of phytocosmetic, are illustrated in Figure 1.



**Figure 1.** Examples of community production in the legal Amazon

It is also worthy of note that new trends in the field of more advanced associativism modalities, or community organizations, whose production systems bear strong relations with the national and international markets, represent, to some extent, the consolidation and reproduction of former well-succeeded experiences in the region, like the well-known examples of the Mixed Agricultural Cooperative of Tomé-Açu (CAMTA-Cooperativa Agrícola Mista de Tome-Açu) and of the Agro-industrial Cooperative of Rural Workers and Producers of Igarapé-Miri (COOPFRUT-Cooperativa Agroindustrial de Trabalhadores e Produtores Rurais de Igarapé-Miri), both in the state of Pará, of the Mixed Cooperative of Guaraná Growers of Maués (COPA GUAM-Cooperativa Mista de Guaranacultores de Maués), and of the Agricultural Cooperative of Maués (CAMAU - Cooperativa Agrícola de Maués), located in the state of Amazonas.

Finally, in the current scenario, two of these well-succeeded systems must be highlighted, those structured for dende and guarana production – fast-growing products in the national and international markets – which boost the organization of agro-industrial circuits and specific arrangements in the region that articulate several cooperativism experiences and the respective leading companies of these segments. Therefore, they have been considered the most representative examples of this advanced modality of utilization of non-timber forestry resources and of the well-succeeded dende production (an exotic plant fully adapted to the region) for new segments associated with ‘bio-products’.

### 3. The Dende Oil Production

The dende cultivation and the extraction of its oil for different applications constitute nowadays one of the most important agro-industrial activities involved with the production of vegetable oils all over the world. The advantages of dende over other cultures of this kind have been particularly notable, especially in regions of tropical and humid climate, like, for instance, Southeast Asia and Amazon. Several performance indicators attest its superiority over its congeners, particularly soya beans, sunflower and rapeseed. Among other advantages, we can highlight its elevated oil content (around 20%), the relatively simple handling, the short period between planting and starting to harvest (three years, approximately), the high productivity and the endurance of the plants (30 years).

Furthermore, it is important to stress its undeniable qualities as a tropical culture destined to the occupation and recuperation of deforested and/or degraded areas, as well as of forestry areas altered in different degrees. This is due to both its capacity to fixate nutrients and to absorb CO<sub>2</sub>, for example, and to something peculiar about its cultivation, which is the use of vegetable plants in order to protect the soil against invading plants and erosion. In short, besides the

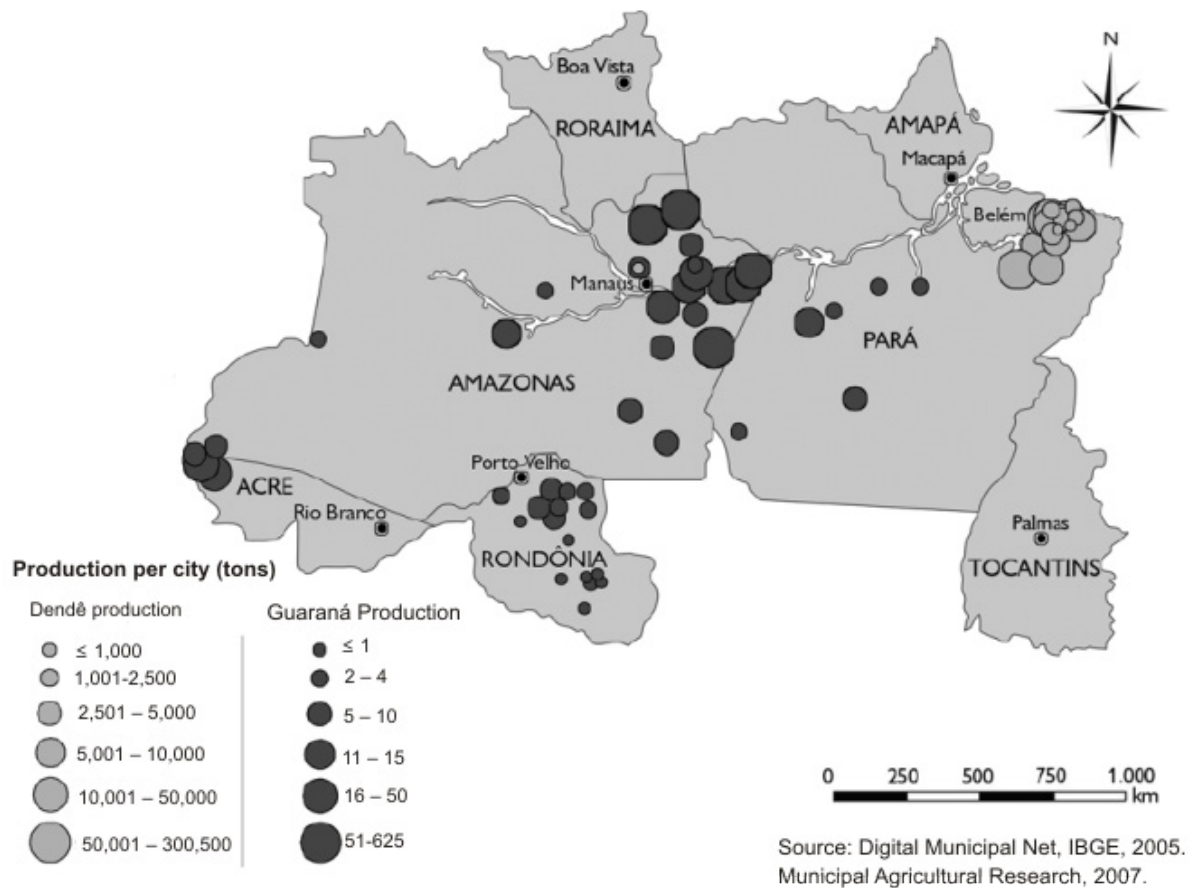
economic success, the cultivation of dende is an outstanding means of promoting the biologic recolonization of deforested areas and integrating agro-forestry systems in general.

Other advantages of palm oil are associated with its multiple uses by reason of the wide host of derived products and by-products generated by it, both food and non-food items. In the first case, its main uses include frying oil, biscuits, ice-cream, extruded savories, baby food, morning cereals, margarines, dairy products, bread, semi-prepared cakes, vegetable fat, among others. In the field of oleochemistry, its best known application is fuel oil as an improved substitute for diesel fuel. Besides, several of its fractions have been increasingly used as raw material for soaps, for example, and as the base and input for cosmetic, hygiene and cleaning articles, among others.

In 2007, the world production of palm oil exceeded, for the first time, that of soya beans oil and the recent expansion of its cultivation to new areas, namely Papua New Guinea and the Brazilian Amazon, indicates that it shall enhance its leading position in this important market. Currently, the two biggest world producers are Indonesia and Malaysia, with approximately 16 million tons/year to each one of these countries, which lead the ranking of the biggest exporters of this product (around 26 million tons/year). In 2006, Malaysia profited US\$ 32 billion with the exportation of palm oil and in 2008 it implemented – flowing the example of Brazil – its bio-diesel program, based on vegetable oil, initiating it with the addition of 5% to all the diesel fuel produced in the country.

The perspectives of expansion of this cultivation in the Asia-Pacific region for the next years are enormous, currently reaching new producing countries like Papua New Guinea. There is a patent effort in these countries to invest in R&D with a view to elevating the productivity and consolidating the various certification processes of all the productive chain, besides government programs destined to consolidate integrated systems that articulate small family producers’ cooperatives and the big enterprises of the segment. Among these various initiatives, the ones that have been developed in the ambit of Roundtable on Sustainable Palm Oil should be highlighted (RSPO), a consortium that integrates agro-industrial and industrial companies, rural producers, environmental and social organizations (like World Wildlife Fund – WWF) and government representatives at all levels, which have acted intensively to disseminate new practices related to the actual quality demands for processes and products[5].

In the Brazilian case, despite the demonstrated potential of Amazon for the dende production in large-scale, this activity is still incipient. As a consequence, the dependence of the country on the external supply of the product has increased in the last years, particularly on refined oil, most used by the industries (importation of 18,3 thousand tons of gross oil and 80,2 thousand tons of refined oil in 2008).



**Figure 2.** Guaraná and dendê production in 2007 (tons)

The biggest cultivations in the country are located in the state of Pará (Figure 2) and the most important company in this segment is Agropalma Group, responsible for about 70% of the national production, developing this activity in an area of 107 thousand ha, mainly in the towns of Tailândia, Acará and Moju, in which cooperatives of small producers are involved, as mentioned above. In the last years, these cultivations have been extended to new towns in the northeast of Pará, like Benevides, Santa Izabel do Pará, Santo Antonio do Tauá, Castanhal, Igarapé-Açu and, as a result, the total production of this state in 2006 was, approximately, 750 thousand tons of gross oil (Monteiro et al., 2006)[6].

In 2008, the national bio-diesel market came into operation, having as its base the addition of 2% of vegetable oil to the diesel fuel. Despite the predominance of soya beans oil, the favorable perspectives for the expansion of palm oil in the region have been broadened. Based on the new trends of the Brazilian market, surveys and studies conducted by EMBRAPA estimate that Pará has around 5 million suitable hectares for the cultivation of dendê. In addition, EMBRAPA has recently implemented an experimental center for the cultivation and extraction of this oil in the Amazonian town of Rio Preto da Eva, there also being registers of new ongoing investments of private enterprises in these two states, besides the states of Rondônia and Roraima.

#### 4. The Production of Guaraná Extracts

The cultivation of guaraná is destined, most of all, to the production of vegetable extract and its concentrated forms which are employed in the production of soft drinks. Currently, its biggest national producer is the state of Bahia (going through a decline nowadays), second only to the states of Amazonas (expanding rapidly) and Mato Grosso. In the state of Amazonas, the production is concentrated in the towns of Maués (most part of it) and Presidente Figueiredo; it has been developing mainly in integrated systems commanded by leading companies in this sector, like AmBev and Coca-Cola. This activity involves the direct participation of at least two big cooperatives and 12 agricultural centers of small producers in a group of towns of that state, Maués being in the front line (Barreirinha, Urucará, Boa Vista do Ramos e Parintins).

The system works around a bio-industrial center producer of extracts and syrups located in Manaus, whose production is destined almost entirely to the external market and constitutes today one of the principal items of the exports line of the Manaus Industrial Center (PIM). In 2007, around US\$131 million in extracts and concentrated of this product were exported, what is equivalent to 12% of the total exportations of PIM. Because of the crisis of its cultivation in Bahia and the productivity gains in Amazon, the potentiality of expansion of these integrated systems in the region is

enormous, especially in Amazonas, where new production areas have been incorporated, like Presidente Figueiredo, which has, in relation to Mauás, advantages with the use of new production technologies and easier accessibility to Manaus. Finally, there has been an increasing tendency to introduce the certification process of this activity in all the productive chain in the last years, including the demand increase – mainly that of the international market – for the so-called organic guaraná.

## 5. Perspectives of Bioprospection in Amazon

The actual surveys and studies indicate – by and large – that, despite the virtuous combination of modernizing processes and accelerated expansion, the emerging systems still have not surmounted their original limitations.

Regarding the economical use of the typical Amazonian products (native or adapted ones) and their respective agro-industrial and industrial segments, the systems are still restricted to the exploration of species and families of traditional species, not only in fruit growing but also in raw materials and inputs in general for phytocosmetics, for example.

Thus, the systems basically keep a special pattern prone to concentration; overall, that is due to their dependence on the availability of conventional (roads, power) and new infrastructure (submarine information highways, for example), besides the density of city networks and the quality of the equipment and services of the urban centers, favoring, hence, the state capitals, especially Belém and Manaus, with their respective networks[7]

As these systems have been led exclusively by big-sized private enterprises (national and international), they tend to reflect the limitations imposed by nature and by the objectives of this kind of investment; for example, the fact that the leading companies have demonstrated a scarce (if any) interest in establishing connections of medium and high intensity between the systems and the small undertakings of isolated communities of the deep interior of Brazil, a picture which tends to keep them outside the core area of this modernization, and which has contributed to the reproduction of archaic modalities of collection and/or production and commercialization.

Among the big enterprises, the best known are Agropalma (production of dende in Pará), AmBev, Coca-Cola and Pepsi-Cola (guarana and its extracts in Amazonas), Crodamazon (essential oils in Amazonas), Brasmazon and Beraca (phytocosmetics in Pará), Natura (inputs and finished products of phytocosmetics and phytoterapeutics in Amazonas). There is also a diversified group of national enterprises which are headquartered outside the region, but which process and/or manufacture finished products based on Amazonian raw material and inputs, destining them to exportation, mainly.

Therefore, the action of the State in these circuits is crucial

in many aspects, particularly in this case, aiming at disseminating and deepening support programs to the community forest management, like the example of the well-succeeded initiatives of the state governments such as those of Acre, Amazonas and Amapá, mainly the ones from the Federal Government, like the Project of Sustainable Development (PDS-Projeto de Desenvolvimento Sustentável) and the Forest Settlement Project (PAF - Projeto de Assentamento Florestal), as approached before. One of the priorities of the “Plano Amazônia Sustentável” (PAS) (Amazonian Sustainable Plan), in its actual version of SECRETARIA DE ASSUNTOS ESTRATÉGICOS.

It is necessary to recognize that, despite the actual vigor of the activities of Science, Technology and Innovation (S&T&I) in the region and its positive impacts on the dynamic of those systems, the most effective programs and projects are still, on the whole, concentrated in the products and respective best known segments with the biggest commercial success, namely the cases of guaraná, fruit growing associated or not with the agro-forestry systems (like açaí, cupuaçu, pupunha, etc.), a tendency resulted from some well-known factors, like the insufficiency of investments from the federal government in this area destined to the region (vis-à-vis the others of the country), what is reflected in the limitations of the installed capacity (laboratorial infrastructure, among others) and in the availability and formation of qualified human resources (doctors and post-doctors) for the institutions there located. The main aspects of this picture of deficiencies and the strategic importance of the investments in S&T and R&D for the development of the Amazon in advanced and sustainable bases are very well synthesized in the recently elaborated document by the Brazilian Academy of Sciences – Proposal of the Brazilian Academy of Sciences to a New Development Model for the Amazon (version 05.11.2008), entitled “Amazon: Brazilian Challenge of the XXI Century - The need for a Scientific and Technological Revolution”, in which the amount of investments for the next ten years in this area was estimated in R\$ 30 billion, that shall be concentrated mainly in the creation of specialized institutes, in post-graduation programs and the modernization of the institutions of the region[8].

Regarding specifically the strategic activities of Research, Development and Innovation (R&D&I) applied to bio-prospection, that is, the process of identifying active principles (with pharmacological or therapeutic potential) obtained from vegetable extracts or animal toxins, and having as its focus the sustainable utilization of the Amazonian biodiversity, the international framework is, under all aspects, less favorable than that of approximately one decade and a half ago. Several programs in this area were created at that time in countries with rich biodiversity – above all, those with tropical forests like Brazil – counting then on the favorable impetus propitiated by the newly instituted Convention for Biological Diversity (CDB - Convenção de Diversidade Biológica) with a conducive

atmosphere for establishing partnerships between the governmental agencies, institutions and research groups and the business sector of this segment.

In the Brazilian case, particularly in Amazon, those programs initially concentrated their focus on the development of phytomedicines, having the available scientific literature as their starting point (the biologic inventory, the chemical of natural products and the pharmacological researches) and the wide knowledge of the traditional populations about the so-called medicinal plants, some of them of vast popular mastery. The result of this effort, however, has been practically null so far, especially when related to the development of new natural-based pharmaceuticals or those derived and synthesized from biomolecules and compounds of vegetable or animal origins and that demonstrate economic feasibility, that is, that are tested, approved, certified, patented, licensed and produced in an industrial scale.

A well-known group of factors is, to a great extent, responsible for this failure; at least three of them stand out as crucial. Firstly, it has been rapidly found out that it is not enough to possess a rich biodiversity if it is not associated with some concentrated effort of cutting edge researches, that is, which are capable of covering the indispensable steps of bio-prospection that range from the biologic inventory and the selective collection to the patenting and licensing of the product, going through specifically laboratorial stages and clinical trials. After all, the specialists and businessmen of the area know that there are no natural pharmaceuticals *strict sensu*, but products that require, in general, a long and complex research and development process (from around 5 to 8 years on average) and, therefore, high investments (in some cases they exceed two hundred million dollars), always expecting a very high risk tax (less than 1% of the prototypes become, in effect, pharmaceuticals with commercial feasibility).

Secondly, it is indispensable that this research be developed with long and short range goals and by means of the action of various specialist groups strongly engaged and concentrated on obtaining defined results, which they can count on the support of research networks of different sizes and scales. Moreover, the international experience has shown that this is one of the most competitive segments not only of bio-industry but also of the contemporaneous industry in general, currently exhibiting a very strong tendency towards capital concentration and, therefore, widely commanded by the big transnational companies with headquarters in no more than four countries. Thus, they are, for that reason, the only ones that reunite all the conditions for establishing not only market horizons, but also the logistic required for this kind of enterprise, mobilizing massive resources and applying R&D (on average, above 10% of their annual net profit) to the ever more costly stages that comprehend, besides laboratorial researches, clinical trials, the patenting in the international markets (and the further juridical defense of these patents in each country), licensing and marketing.

Thirdly, it is widely proven by business and scientific means that, mostly in this globalized phase marked by high competition, the preferential goal of the R&D area of these big companies is changing rapidly. Nowadays it tends to the development of synthetic drugs [9] turned to a relatively small group of therapeutical aims of paramount importance to the populations of a group not superior to five tens of countries, to the detriment of the natural and semi-processed ones, those based on natural compounds or even those derived from them. Furthermore, this actual tendency to exclude products of bio-prospection from the investments portfolio of the big companies of this segment has been ascribed by them as a reaction of the sector to the hindrances presented by some elusiveness of normative and regulatory nature in the so-called 'mega-biodiverse' countries and, in some cases, like in Brazil, with the aggravating factor that they can unleash turbulence and damage to their image as a result of mal-succeeded experiences and pioneer projects of this kind. Everything suggests, thus, that the big companies will tend to move away from the so far heralded and promising paths of bio-prospection. This was the case of the polemic involving the attempt to establish a cooperation agreement between the Bio-Amazonia Social Organization and Novartis, which aimed at implementing a bio-prospection project for the development of pharmaceuticals based on the identification of active principles in microorganisms of the Amazonian biodiversity. A similar example is that one related to the insuccess of the partnership between Extrata (National Bio-prospection Company) and GlaxoWellcome, about R&D projects in this area. These projects had as their main support an "Extract Bank" formed from Amazonian vegetable species. In addition, in a recent interview (July, 2008) in "O Estado de São Paulo" Newspaper, the Senior Policy Advisor of the Smithsonian Institute and CDB Consultant, Leonard Hirsch, stressed that the grave problems involving the regulation of this matter, besides the bureaucratic hindrances of all kinds, are factors that must be considered the main responsible for the evident actual disinterest of the companies in R&D projects of new pharmaceuticals based on bio-prospection.

In summary, it is necessary to recognize that if the advances in the process of sustainable utilization of the Amazonian biodiversity and of the bioindustry in the area and the production of phytopharmaceuticals and pharmaceuticals depend, like in the other cases, on a strong participation of investments and direct action from the leading companies of the segment, then, in this case, that is not the best of scenarios.

In general, the most relevant problems, which tend to break, in the actual conjunction, the full development of the emerging systems in the region can be thus summarized:

a) The proven impropriety of the legislation and the various specific federal norms destined to the regulation of the access to the generic patrimony for research purposes and, particularly, for bio-prospection. This picture is aggravated by the actual bureaucratic format, coupled with the obsolescence and the emptying of the Genetic Heritage

Management Council of the Environment Ministry (MMA - Conselho de Gestão do Patrimônio Genético do Ministério do Meio Ambiente), what constitutes not only a hindrance to the advancement of the basic researches on the country's biodiversity, but also a factor that has repelled and nullified, in practice, any possibilities of investment of the national and international leading companies in R&D projects in this sector. Just by accessing MMA's site and observing the actual development of this Council one can certify the gravity of the actual crisis framework.

b) The immense quantity and notorious overlapping of laws, decrees, ordinances and resolutions of organs of federal and state governments and of specific agencies – like, for example, the National Agency of Sanitary Vigilance (ANVISA - Agência Nacional de Vigilância Sanitária) – that notwithstanding the intention to establish normative mechanisms, regulation and modernization for these old and new segments in general, have constituted, most of the times, the main hindrance to their development. Under this aspect, it is notorious the inadequacy of legal and technical demands of the management plans in the face of the predominant material conditions of the small forestry enterprises of the region. This is the case of some specific technical norms of ANVISA which are recurrently required for the approval and licensing of products of the cosmetic segment in general that call for long, painstaking and costly procedures, such as chemical and toxicological testing, among others. What is most emblematic about this kind of hindrance is represented by ANVISA's set of norms currently applied to the approval and licensing processes for phytopharmaceuticals, since some of them even include requirements for carrying out clinical tests to prove the therapeutic efficacy of these products. Specialists of the area have pointed out that norms of this kind may constitute, in practice, an almost unsurmountable barrier to the small industrial enterprises of the country, especially those situated in Amazon. As a consequence, they may contribute to sharpening the process of economic concentration in the strategic market of bio-products.

Finally, as indicated above, a considerable share of responsibility for these hindrances as a whole that still break the full development of the bio-industry in Amazon, in particular, must be attributed to the insuccess of the federal programs directed so far to the bio-prospection area. Under this aspect, the actual emptying of PROBEM and the chronic paralysis of the Amazonian Biotechnology Center (CBA - Centro de Biotecnologia da Amazônia), in Manaus, must be taken as emblematic experiences. In the latter case, the picture is the result of, above all, a chronic, institutional, organizational, and operational elusiveness, besides its isolation from national and international research networks of the area and the performance of the leading companies of the segment.

## 6. Trends, Challenges and Perspective of Forestry Management

Among the conventional productive systems denominated here, the timber industry in Amazon still constitutes one of the major economic activities of the region, currently employing around 400 thousand people directly, and more than one million under various modalities of participation. Throughout the last three decades, mainly, this evolution may be appraised by means of several indicators, such as the increase in the number of legal and clandestine enterprises (approximately 3,000), the total volume of the timber production in logs (14,6 million of m<sup>3</sup>) or processed, the enlargement and diversification of the subregions and regions encompassed by this industry (Yared, 2008)[10].

Its actual dynamism is basically associated with market growth (national and international) in the segments of raw and processed timber from native forests, with the mobility of occupation boundaries, with the thickening and modernization of circulation networks (by road and sea) and, in general, with the expansion of cattle breeding and the agro-industrial activities, especially the cultivation of soya beans.

Numerous recent studies demonstrate that, despite the requirements of the environmental legislation in force, like the approval of management plans and the authorizations for the transport, this activity still develops outside the official control systems, operating, mostly, based on archaic systems of exploration with low levels of productivity (great waste of biomass), currently constituting one of the major vectors of environmental impacts on the Amazonian ecosystems. There are very few enterprises of the region that operate in compliance with the legal norms in force and with the procedures required by sustainable or controlled forest management systems, which are adopted internationally in the processes of certification for the segment, currently grouped in the Forest Stewardship Council (FSC).

In the Brazilian market as a whole, however, there are indications that the demand for certified wood in the consumption markets shows a growth tendency, even though restricted to semi-processed or processed products destined to the international markets. According to FSC, in 2005 there were in the world 689 timber enterprises certified in 61 countries. In 2008, this number turned to 983 enterprises in 79 countries.

The transformation industry in this sector, basically concentrated in the South and Southeast, especially the one dedicated to the furniture production and more elaborate artifacts, has currently shown a strong tendency to use certified timber raw materials, but only the ones extracted from planted forests and with species in a slow process of expansion in these regions, like the cases of *Pinus* and *Eucalyptus*.

This increase in the number of certification processes, however, has not still reached the timber production of native forests, like the ones in Amazon. In 2008, the certified production in the region included 26 business and community enterprises, two of them being mixed (timber and non-timber). This number is still blatantly insignificant (less than 1%) when considered the universe of enterprises



currently in operation (formal and informal), the total volume of production, the forestry areas encompassed and the scale of regional distribution (Figure 3).

Under this aspect, it is patent the isolation of the Amazonian region in relation to the actual and accelerated process of the country's modernization, not only regarding the more advanced timber sector of other regions (based on planted forests), but also considering the industrial structure in general, since the country occupies the 5<sup>th</sup> world position in number of certified companies in compliance with the international norms grouped in the FSC.

It must be registered, on the other hand, that besides the strong demand for certified timber in the international market and the actual government effort to perfect the control systems over this sector, another vector that has contributed to introducing changes in the segment is associated with the growth of the furniture industry in the region. A specific study on this activity in Pará concluded that it has played an important role for the modernization of the timber sector in general, as "it is intensive in employment and it helps reduce the environmental impacts of the saw mills, since it uses the wood scraps and residues of these companies as raw materials" (Carvalho *et al.*, 2007, p. 17)[11]. The authors analyzed the economic development of 84 companies (in a universe of 384). Among the several variables considered, they included some which are not directly economic, like the quality control and the use of technical norms in the productive process, and concluded

that 70% is found in what they consider "intermediate stage" as to the general parameters of competitiveness.

The modernization of this segment is also expressed in the ongoing initiative to implement a Furniture Center in the Industrial District of Manaus, a project that has aroused diverging expectations about its potential impacts on the furniture industry as a whole. In a recent technical document of the Industry Federation of the State of Amazonas (FIEAM - Federação das Indústrias do Estado do Amazonas) about the development of the Manaus Industrial Center (PIM) in 2007, it is stressed that the intensification of control and inspection of the *Brazilian Institute of Environment and Renewable Natural Resources* (IBAMA - Instituto Brasileiro do Meio Ambiente e dos Recursos Naturais Renováveis) and of the state environmental organ, the *Amazon Institute of Environmental Protection* (IPAAM - Instituto de Proteção Ambiental do Amazonas) has caused this industrial segment to rapidly slow down in the last years, as the undertakers would not be able to meet the set of legal and technical norms foreseen in the Forest Management Plans.

On the other hand, representatives of small businessmen of this sector claim that the prospective timber center would inevitably promote a concentration process in the market, since only the big enterprises would be able to achieve the investments for big scale industrial plants and, at the same time, operate in compliance with the legal and technical norms that currently regulate this activity.



Figure 3. Certified forestry areas in the states of the legal Amazon (2008)

A recent survey about the actual profile of the furniture industry in Manaus (Floresta Viva Amazonas, 2006)[12] was based on a detailed scrutiny on this sector from a universe of 110 small enterprises (carpentries) turned to the half handmade production of furniture and residential installations, 30 small industries with their own stores, 30 store suppliers and 30 furniture stores. They are, in their vast majority, processors and manufacturers that make use of hardwood (mainly cedar and angelim) extracted from several interior towns (notably Manacapuru, Lábrea, Itacoatiara and Parintins). The authors draw attention to two relevant characteristics of the relations between the interior forestry exploration and the industrial processors of the capital: the predominance of logged or boarded hardwood acquired from forestry producers based on clandestine or illegal systems of extraction, commercialization and transportation. At the same time, they noted the fast growth of raw materials volume that arrives at Manaus from Roraima by asphalted highways. On the other hand, they also identified an increasing demand for industrial packages by PIM's companies (the pallets) and draw attention to the fact that these companies set rigid demands so that such products are processed from certified wood, a factor that has boosted the legalization and modernization process of the segment.

Another actual trend that must be highlighted has been represented by the new experiences involving community timber enterprises, such as what has been occurring in a bigger scale with non-timber forest products. In the last years, this modality of timber exploration has constituted a viable alternative to combine the conservation of the forest with economic opportunities for the local communities. Moreover, the search for forestry certification has stimulated communities, governmental and non-governmental organizations and cooperation agencies to implement and disseminate a new technological pattern for these systems in the region.

Until 2006, there were 176 Community Forest Management Plans in execution. Eleven of these undertakings had already obtained certification in accordance with the requirements of FSC. Also in these cases, the undertakings have involved the constitution of small producers' cooperatives and a growing relationship with the markets. There are other innovations of this kind, like the partnerships between timber enterprises and communities or cooperatives of small producers, generally involving rural settlements and operating in accordance with controlled management plans[13].

Among the actual innovations found specifically in the field of public policies turned to the modernization and the introduction of sustainability patterns for this sector, the experience of the state government of Amazonas stands out. It has been developed in the ambit of its Green Free Zone Program (Programa Zona Franca Verde), launched in 2003 by the Sustainable Development Secretariat (SDS - Secretaria de Desenvolvimento Sustentável) and by IPAAM, and executed by the Forest and Sustainable Business Agency (AFLOAM - Agência de Florestas e Negócios

Sustentáveis). This program aims at giving technical, legal and financial support for the "implementation of a Sustainable Forestry Management Plan with Simplified Procedures (PMFSPS) on behalf of the small timber producers from the interior of the State" (Pirani, 2007, p. 11[14]. Initiated by the towns of the regions of Alto Solimões and Juruá, it extended to all the state in 2006.

An essential aspect of this program is represented by the initiative that intended to simplify the procedures for the approval and control of the forestry management plans for small enterprises, a measure accomplished by means of a covenant between SDS and IBAMA, through which the state organ acquired management autonomy in this area, especially as regards the Sustainable Forestry Management Plans in Small Scale (PMFSPS-Planos de Manejo Florestal Sustentável em Pequena Escala), applied to explorations in establishments that are not superior to 500 ha. With the publication of the Federal Law nº 11.284, March 2<sup>nd</sup>, 2006, that regulates the exploration of public forests, this principle of management autonomy of the states becomes effective, as they have the competence to approve and control the management plans in the areas under their jurisdiction.

In addition to that, the innovations of a specifically technical nature were introduced by the program, such as the simplification of the procedures foreseen in the *stricto sensu* management, through which it was attempted to implement a more adequate alternative for community undertakings. Thus, a system has been adopted whose development comes from a well-succeeded experience in Acre in the ambit of the Agroextractivist Settlement Project of Seringal da Cachoeira, in Xapuri town. It is a system based on the concept of "parent-child-grandchild trees", according to which the first trees are only cut down when they have already produced children and grandchildren.

In the pilot phase of the Amazonian program (2003), 692 forestry management plans were elaborated comprehending small enterprises from 15 timber centers in 59 towns, 263 of them being licensed, or 38% of the total.

The appraisal of this experience demonstrated that, despite the importance of the program in terms of innovation in institutional arrangement, as well as in human, technical and financial resources involved, the results achieved come out as disproportionate in relation to the effort applied. The major causes of the insuccess were thus identified:

a) Difficulties in the licensing processes, despite the simplification introduced by the program. Between the solicitation protocol and its final approval it is necessary that the project go through ten different stages, including inspection *in loco*. After the logging, the producer must obtain the Transport Authorization for Forestry Products (ATPF - Autorização de Transporte para Produtos Florestais) - substituted in 2006 by the Forestry Origin Document (DOF - Documento de Origem Florestal) - from IPAAM, a document whose expedition is conditioned to the inexistence of pendencies of any kind in IBAMA;

b) The technical and legal complexity involved in the requirements for the achievement of a forestry inventory.

The elaboration of the management plan in all its stages must be achieved by a qualified professional who is accredited by the environmental organ. In the case of this program, AFLORAM provides services for the small undertakers, but the reduced number of technicians and the far distances between the towns are factors that contribute to the sluggishness of the process. Besides, the federal legislation requires the undertaker to present proof of land regularization to the environmental organ, what is virtually impossible in certain cases, as those of projects located in public lands, preservation areas or even Indian lands;

c) Legal hindrances to commercialization represented by the requisition that the product can only be sold by authorized legal entities, a prescription that stimulates informality, as there are scarcely any cases of saw mills and processors up-to-date with the legal requisites in the local timber and furniture markets of the state.

In short, there remains the great challenge of perfecting, disseminating and controlling the sustainable forestry management in the ambit of the timber production in the native forests of the region, which currently develops with the predominance of private enterprises of all sizes and structures (formal and informal). Several surveys and studies of specialists of the area demonstrate that there are all sorts of obstacles to be surmounted in order to make this exploration technically and economically viable under a sustainable basis and, therefore, legalized, taking the following into account: the production costs and the final price of the product will always be elevated when the management systems are adopted integrally, *vis-à-vis* the traditional systems. This has been considered a powerful structural factor of inhibition to the intended changes, what indicates the need to focus policies and actions not only on the technical spheres of exploration, but also on the behavior of the consumption markets of these products. In other words, it is essential that the consumers of hardwood final products agree on bearing the additional costs related to technical and legal requirements of the certification mechanisms of environmental quality (Sabogalet *et al.*, 2006)[15].

Other structural problems are the scarcity of qualified human resources, the conservatism of the companies of the sector, the persistency of a complex and at times inadequate interweaving of laws and infra legal norms, and the heavy bureaucracy involved in the management and control of these activities (what could induce the undertaker to illegal practices), along with the ever-recognizable fragility of the supervision systems. The comprehensive set of legal norms, such as laws, decrees, ordinances and resolutions that regulate the activities related to forestry exploration in general – especially the timber exploration in the country, particularly in Amazon – well illustrates this current situation.

In summary, this paper attempted to examine the dominant trends in the use of the systems structured for the exploration of non-timber and timber forestry products and native or exotic cultivations. The ongoing processes in the

region reflect, in general, the development of new forms of community organization, as well as the role of the leading companies in the modernization of the production and in the access of the products to the markets. Finally, the research identified the growing importance of the contributions of researches in Science and Technology as a propelling force of technological innovations and expansion of these activities.

## REFERENCES

- [1] ALLEGRETTI, M. H. A Gestão Comunitária da Floresta e o Desenvolvimento da Amazônia. Brasília: CGEE, Brasil, 2008.
- [2] COSTA, W. M. Tendências recentes na Amazônia: os Sistemas Produtivos Emergentes. In: BECKER, B.; ALVES, D.; COSTA, W. M. (Orgs.). Dimensões humanas da biosfera-atmosfera na Amazônia. São Paulo: EDUSP, 2007. p. 81-112.
- [3] MAIA, J. G. S.; ZOGHBI, M. G. B.; ANDRADE, E. H. A. Plantas aromáticas na Amazônia e seus óleos essenciais. Belém: MPEG, 2001.
- [4] CLAY, Jason W.; SAMPAIO, Paulo T. B.; CLEMENT, Charles R. Biodiversidade amazônica – exemplos e estratégias de utilização. Manaus: INPA/SEBRAE, 1999.
- [5] Round Table On Sustainable Palm Oil. Princípios E Critérios Para Produção Sustentável De Óleo De Palma, 2007.
- [6] MONTEIRO, K. F. G.; SILVA, A. R. F.; SOUZA, C. T.; CONCEIÇÃO, E. R.; PALHETA, R. P. O Cultivo do dendê como Alternativa de produção para a Agricultura Familiar e sua inserção na cadeia do Biodiesel no Estado do Pará. In: CONGRESSO DA REDE BRASILEIRA DE TECNOLOGIA DE BIODIESEL, 1, 2006, Brasília. Congresso da Rede Brasileira de Tecnologia de Biodiesel: artigos técnico-científicos. Brasília: Ministério da Ciência e Tecnologia, 2006. Disponível em: <<http://www.biodiesel.gov.br/docs/congresso2006/agricultura/CultivoDende.pdf>>.
- [7] BECKER, B. K. Reflexões sobre a geopolítica e a logística da soja na Amazônia. In: BECKER, B. K.; ALVES, D. E.; COSTA, W. M. (Orgs.). Dimensões humanas da Biosfera-Atmosfera na Amazônia. São Paulo: EDUSP, 2007a.p. 113-128.
- [8] Brazilian Academy of Sciences (version 05.11.2008), entitled “Amazon: Brazilian Challenge of the XXI Century - The need for a Scientific and Technological Revolution”.
- [9] FERREIRA, S. H. Medicamentos a partir de plantas medicinais no Brasil. Rio de Janeiro: Academia Brasileira de Ciências, 2002.
- [10] YARED, J. A. G. A produção madeireira na Amazônia: oportunidades para o desenvolvimento econômico sócio-ambiental. Brasília: CGEE, 2008.
- [11] CARVALHO, D. F.; SANTANA, A. C.; NOGUEIRA, A. K. M.; MENDES, F. A. T.; CARVALHO, A. C. Análise do desempenho competitivo da indústria de madeira do estado do Pará. Amazônia: Ciência & Desenvolvimento, Belém, v. 2,

n. 4, p. 17-36, jan.- jun. 2007.

- [12] FLORESTA VIVA AMAZONAS. O Setor Madeireiro/Moveleiro de Manaus (caracterização dos atores e das cadeias). Documento de Trabalho 2, Manaus, 2006.
- [13] LIMA, Erivelthon; LEITE, Antonio; NEPSTAD, Daniel; KALIF, Kemel; AZEVEDO-RAMOS, Claudia; PEREIRA, Cássio; ALENCAR, Ane; SILVA JR., Urbano Lopes; MERRY, Frank. Florestas familiares: um pacto sócio-ambiental entre a indústria madeireira e a agricultura familiar da Amazônia. Belém: IPAM, 2003.
- [14] PIRANI, A. M. Análise do componente Manejo Florestal Madeireiro do Programa Zona Franca Verde no Estado do Amazonas: da intenção à ação. 2007. Dissertação (Mestrado em Biologia Tropical e Recursos Naturais) – Universidade Federal do Amazonas/Instituto Nacional de Pesquisas da Amazônia, Manaus, 2007.
- [15] SABOGAL, César et al. Manejo Florestal Empresarial na Amazônia Brasileira. (Relatório Síntese). Belém: CIFOR/IMAZON/EMBRAPA/Fundação Floresta Tropical, 2006.